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United Nations
Educational, Scientific and
Cultural Organization

Inclusive Policy Lab

Product presentation

MOST IGC Bureau

Kuala Lumpur, 14 March 2017

Outline of the presentation

- (i) Inclusive Development (Demand)
- (ii) Inclusive Policies (Challenges)
- (iii) UNESCO Inclusive Policy Lab (Solution)
 - Development objectives
 - Implementation tracks
 - Modes of work
 - Product presentation



SDGs | Inclusive Development



Sustainable
Development
Goals

‘We pledge
that no
one will be
left behind’

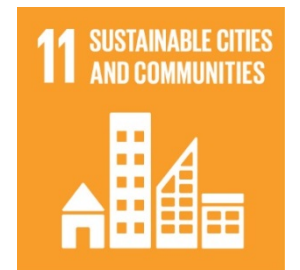
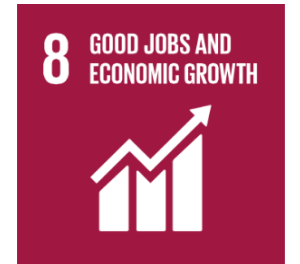
Preamble to the 2030
Agenda for Sustainable
Development



2030 Agenda is
premised on inclusive
and equitable
development

SDG 10 and SDG 16
entirely dedicated this
change

Other four SDGs rely
on it



Challenges | Inclusive Policies

- (i) Under-analysed and **non-operationalized** in policy and programmatic terms
- (ii) Recurring shortcomings with **multidimensional** analysis and response
- (iii) Scarcity of **evidence** that is
 - Equity-weighted
 - Integrated
 - Relevant to early stage and preventive action
 - Generated in an inclusive manner



Response | UNESCO Inclusive Policy Lab

Mission: Enable knowledge co-creation and translation into inclusive policies

Key 1: inclusive policies (theme)

Key 2: knowledge **crowdsourcing**, **co-production** and **translation** into inclusive policies (functions)

Key 3: **On-the-ground** and **online** work (approach)

Key 4: **Global** service and **regional** arms; **UNESCO** and **beyond** (coverage)



Development Objectives

- (i) Improve the **fit of knowledge** and **inclusive policy** making
- (ii) Stimulate **inclusive policy innovation**
- (iii) Support the **design** and **delivery of inclusive policies**



Three-track strategy (i)



▶ Develop **safeguards, applications and platforms** to **operationalize** inclusive policies and **support evaluations** of options.

▶ Build **ecosystems** of inclusive policy practitioners

▶ Enable **co-production of knowledge** and **pulling of know-how** for inclusive policies

▶ Improve **mechanisms, models and capacities** for the design and delivery of more **inclusive and equitable policies**

▶ Drive **adoption** and **usage of evidence** in inclusive policy and decision making



Combined approach (i)

TIER 1 ON-THE GROUND

11 Countries

Shared policy auditing and design
Evidence for inclusive policies
Participatory data initiatives

TIER 2 ONLINE

1 Global online service

4 Regional arms

South-East Asia
Central America
Southern Africa
Western Africa

Combined approach (ii)

ON-THE-GROUND

- Policy support
- Technical assistance
- Capacity building
- Advocacy

ONLINE

- Crowdsourcing evidence
- Outsourcing evidence collection
- Self-organization capacity
- Collaborative knowledge “economy”

BENEFITS OF CONNECTING

- Sustain work (throughout and beyond the lifespan of a project)
- Expand coverage (to other parties and participants)
- Boost effectiveness and delivery
- Make process and results known

Core | Online service

The UNESCO Inclusive Policy Lab is both an **on-the-ground policy programme** and an **online project**.

The **online service** enables web-based **crowdsourcing, co-production** and **travel** of policy-relevant evidence. **Users feed in** and **interact** freely. Much of the content is **user generated** with **quality control** measures in place. **Registered** users can feed in, but those who are **unregistered** can only read content.



We enable knowledge co-creation and translation
into inclusive policies



join

WORLD SOCIAL SCIENCE REPORT 2016

Challenging Inequalities: Pathways to a Just World

FUNCTIONAL COMPONENTS

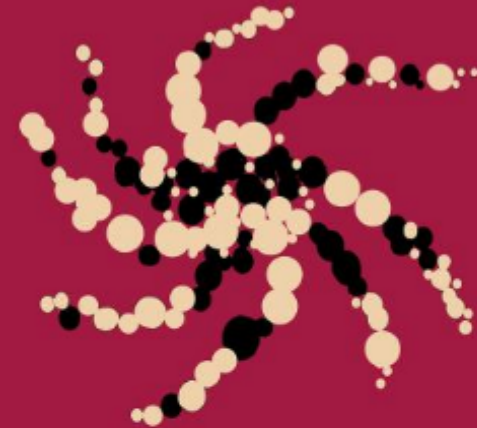
Inclusive Policy Markers



Support system



E-teams



Analytics



Clearinghouse

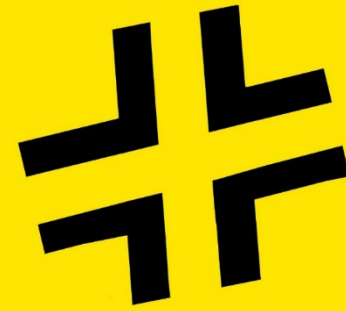


Learning



Join





Pillar 1 | Inclusive Policy Markers

The **users** → Their **needs** → Our **solution** → The Benefits of **use**

Users | Hypothetical (but quintessential)



Maria Minda
Advisor to Social
Development
Minister, Timor
Leste

→ the **policy** maker



Joseph Scanlon
Senior Researcher
HSRC, South Africa

→ the researcher/ the **knowledge** producer



Paul Robin
Executive Officer
NGO Action, Brazil

→ the **development** actor



Needs | Shared and pressing



Maria Minda
Advisor to Social
Development
Minister, Timor
Leste

DEMAND: Operationalize inclusive development
in **policy** and **programmatic** terms



Joseph Scanlon
Senior Researcher
HSRC, South Africa

SOLUTION: The Inclusive Policy Markers

- are **quality- and process-related policy safeguards**
- help **design and deliver more inclusive and equity-weighted policies.**



Paul Robin
Executive Officer
NGO Action, Brazil



You are here: [Home](#) » [Inclusive Policy Markers](#)

Inclusive Policy Markers

Explore what makes policies inclusive and crowdsource real-world solutions

join

The Inclusive Policy Markers will help you design and deliver more inclusive, equity-weighted, and SDG-oriented policies.

Using the markers offers quality- and process-related safeguards to ensure that policies are inclusive in design and produce inclusive outcomes.

Feel free to experiment with these markers. You can conduct an informal policy assessment. You can also design a full-scale shared policy audit. And, not the least, you can make the solutions you hold known to all.

On this basis, you will be able to build capacity, design the case for inclusive policies, and crowdsource tested solutions.

[EXPLORE](#)[All Inclusive Policy Markers](#)[Full Analytical Framework
for Inclusive Policy Design](#)[Video on the Inclusive Policy
Markers](#)

You are here: [Home](#) » [Inclusive Policy Markers](#) » [Inclusive Policy Markers](#)

Inclusive Policy Markers

Explore what makes policies inclusive and crowdsource real-world solutions

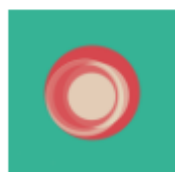
STEP 1 | Select a dimension of ex/inclusion



Multidimensional



Relational



Intersecting risks
and drivers



Dynamic



Multi-layered and
contextual



Participatory

STEP 2 | Select an Inclusive Policy Marker

STEP 3 | Select a Policy Design Consideration



20 INCLUSIVE POLICY MARKER EXAMPLES

[UK: Personalization to individual needs: Personal Health Budgets](#)

[Global: Policy analysis to capture intensity, structure, and persistence of deprivation](#)

Multidimensional

Join

STEP 1 Select a dimension of ex/inclusion | Open

Selected: **Multidimensional**

Exclusion and inequality operate along social, civic, political, cultural and economic axes. These dimensions form a self-reinforcing circle. They serve, in essence, as triggers and/or transmission channels. Deprivation in one of them often results in precariousness and marginalization in the rest.

For example, the circle could be set in motion by exclusion from education, including life-long learning, and result in unemployment and overall underperformance in the economic dimension. This factor could, in return, feed into further social service deprivation in terms of health care and/or social protection, reduced participation in political and civic life, and hampered involvement in cultural affairs.

Such multi-dimensionality and progressivity make inclusion a critical lens for policy design and delivery. They translate into four inclusive policy markers.

STEP 2 Select an Inclusive Policy Marker

TRANSVERSAL AND
OVERARCHING OBJECTIVE

CONTINUUM OF
INTERVENTIONS

PUBLIC SECTOR
INNOVATION

FIT-FOR-PURPOSE
EVIDENCE

STEP 3 Select a Policy Design Consideration



9 INCLUSIVE POLICY MARKER EXAMPLES

Indonesia: Reading twitter data for early signs of a crisis

Ireland: Reading social media data for early signs of unemployment spikes

UK and the EU: Innovation in maturing agendas

Global: The RMNCH's Integrated approach to data

Zambia: New technologies in design and delivery

STEP 2 [Select an Inclusive Policy Marker](#) [Open](#)

Selected: Transversal and overarching objective

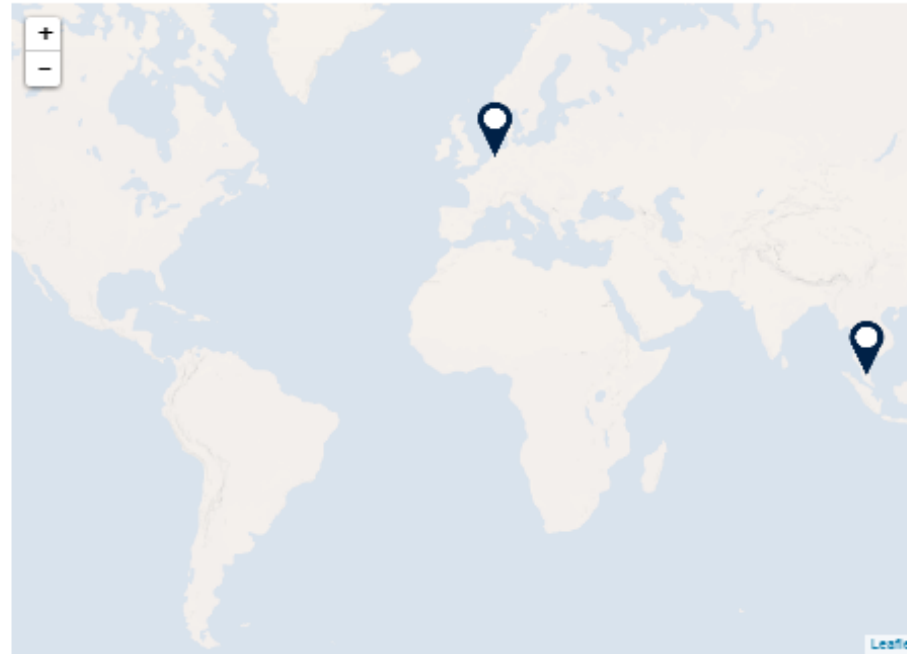
Inclusive development should be approached as an explicit and overarching objective that cuts across sectoral policies. This requires political commitment and technical coherence of all policies that contribute to it. Three key considerations elaborate on why and how this can be done.

STEP 3 [Select a Policy Design Consideration](#)

SYSTEM OR PORTFOLIO
OF INTERVENTIONS

SUPRA-GOAL AT THE
PRIORITY SETTING LEVEL

ALLOCATION OF
RESOURCES BASED ON
NEEDS



2 INCLUSIVE POLICY MARKER EXAMPLES

[Malaysia: Inclusion as a supra-goal](#)

[EU: Portfolio of policy interventions](#)

STEP 3 Select a Policy Design Consideration

Selected: System or portfolio of interventions

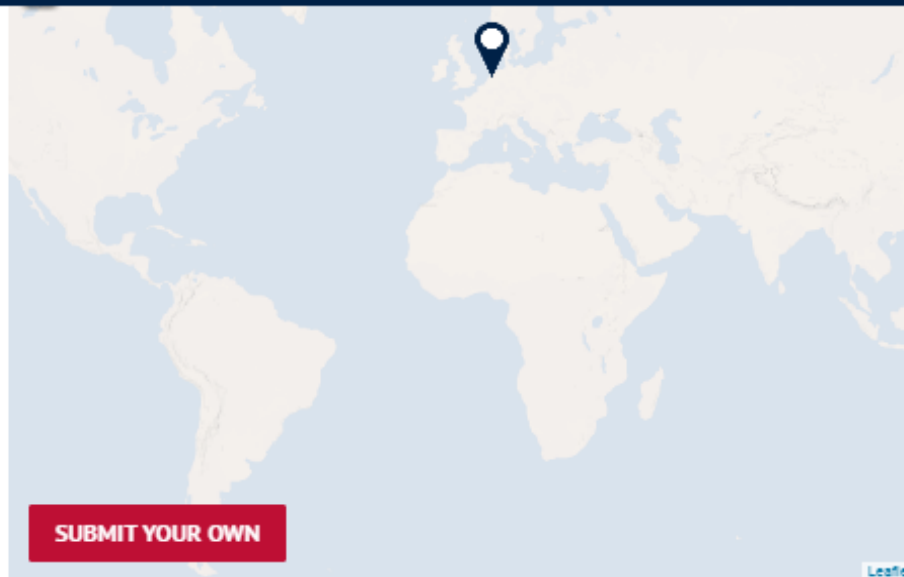
No standalone policy can succeed in fully and sustainably releasing the exclusion and inequality trap. Their built-in multidimensionality requires inclusive policies that are designed, unlike traditional anti-poverty agendas, to operate at once and in an integrated manner along the **social, civic, political, cultural and economic axes**. Think of them as a system or a portfolio of policy interventions targeting all of these axes of deprivation. Removing just one of them will not undo the others.

Explore concrete policy examples on the map.

SYSTEM OR PORTFOLIO
OF INTERVENTIONS

SUPRA-GOAL AT THE
PRIORITY SETTING LEVEL

ALLOCATION OF
RESOURCES BASED ON
NEEDS



1 INCLUSIVE POLICY MARKER EXAMPLE

EU: Portfolio of policy interventions

STEP 3 Select a Policy Design Consideration

Selected: System or portfolio of interventions

No standalone policy can succeed in fully and sustainably releasing the exclusion and inequality trap. Their built-in multidimensionality requires inclusive policies that are designed, unlike traditional anti-poverty agendas, to operate at once and in an integrated manner along the **social, civic, political, cultural and economic axes**. Think of them as a system or a portfolio of policy interventions targeting all of these axes of deprivation. Removing just one of them will not undo the others.

Explore concrete policy examples on the map.

SYSTEM OR PORTFOLIO
OF INTERVENTIONS

SUPRA-GOAL AT THE
PRIORITY SETTING LEVEL

ALLOCATION OF
RESOURCES BASED ON
NEEDS



EU: Portfolio of policy interventions

In 2008, the European Commission adopted a Recommendation on the active inclusion of people most excluded from the labour market. The Recommendation promotes a comprehensive strategy based on the integration of three policy pillars – adequate income support, inclusive labour markets, and access to quality services – taking due account of their joint impact on the social and economic inclusion of disadvantaged people and their possible interrelationships. While the number of EU member states to adopt this policy design remains small, countries such as Netherlands and Denmark have

1 INCLUSIVE POLICY MARKER EXAMPLE

EU: Portfolio of policy interventions

join

You are here: [Home](#)

Submit an Inclusive Policy Example

Add marker

Title *

Description *

B *I*   

LOCATION

Country

- None -

Hierarchical category *

<none>

CLEARINGHOUSE

Benefits of use

Using the Markers offers **quality- and process-related safeguards** to ensure that policies are both **inclusive in design** and produce **inclusive outcomes**.

On the basis of the online tool, the users can:

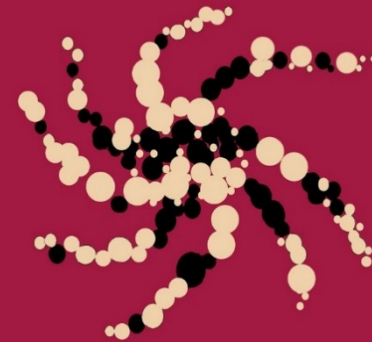
- build **capacity** in the area of inclusive policies
- conduct an **informal (DIY) policy assessment**
- design a **full-scale shared policy audit**
- **crowdsource and diffuse policy solutions** they hold



Important Point

- Methodologically derived **from the UNESCO Analytical Framework** for Inclusive Policy Design
- Formulated with **all UNESCO Sectors**
- Multi-dimensional; **not sectoral** (in terms of policy)
- Applicable to **programmes** in **various fields**
- Bring beneficiaries on the **same page** and **frame thinking**





Pillar 2 | E-Teams

The **process** → The **needs** → Our **solution** → The **Benefits of use**

Process | (A not-so-hypothetical) Project



- Multi-stakeholder
- Year-long
- Three-tier process

DEMAND: Bank on **web-enabled processes** and the **self-organising capacity** of policy communities

SOLUTION: The E-teams

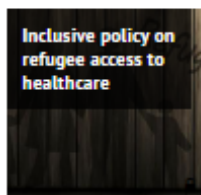
- collaborative online spaces - **micro environments** for those working on inclusive policies
- **standalone** online **e-teams** or **combined** with **on-the-ground** work
- **create** as **many e-teams** as needed and/or **join exiting** ones



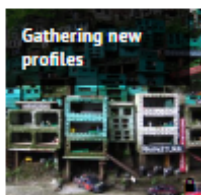
You are here: Home » E-teams list

E-teams list

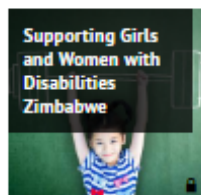
Work with your fellow policy practitioners to co-create knowledge and boost its use in the design and delivery of inclusive policies



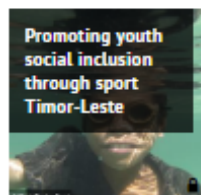
Inclusive policy on refugee access to healthcare



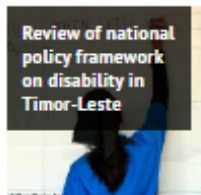
Gathering new profiles



Supporting Girls and Women with Disabilities Zimbabwe



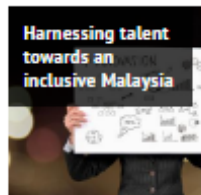
Promoting youth social inclusion through sport Timor-Leste



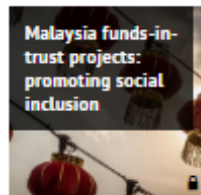
Review of national policy framework on disability in Timor-Leste



Valorising evidence on inclusive social development Malaysia



Harnessing talent towards an inclusive Malaysia



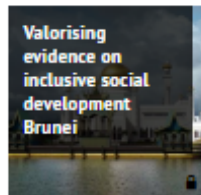
Malaysia funds-in-trust projects: promoting social inclusion



Participatory data for accessible inclusive cities



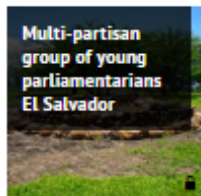
Building inclusive cities: inclusion of persons with disabilities



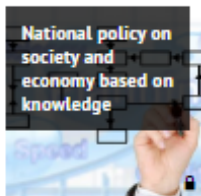
Valorising evidence on inclusive social development Brunei



Institutional policy on Afrodescendant access of judiciary system



Multi-partisan group of young parliamentarians El Salvador



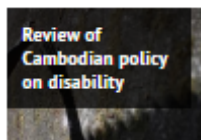
National policy on society and economy based on knowledge



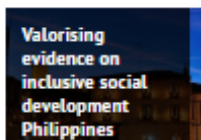
LGBTI Community within the public education system in Costa Rica



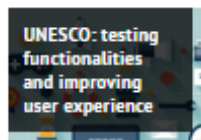
Youth policies and inequality in Latin America



Review of Cambodian policy on disability



Valorising evidence on inclusive social development Philippines



UNESCO: testing functionalities and improving user experience

CREATE AN E-TEAM

Number of items displayed: 19

Filter by theme

- Communication and information/ICTs (3)
- Disability (5)
- Economic policy / inclusive economic development (1)
- Education (1)
- Evidence for policy / knowledge valorization (3)
- Gender equality (3)
- Health and wellbeing (1)
- Inclusive social development / inclusive societies / social inclusion (15)
- Migration (1)
- Monitoring and evaluation (4)
- Participation (4)
- Policy design and delivery (8)
- Reduction of inequalities / equity / poverty eradication (4)
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- Social change / social transformations (2)
- Social innovation / public sector innovation / policy innovation (5)
- Social policy (5)
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- Youth (2)



Review of national policy framework on disability in Timor-Leste

PUBLIC E TEAM

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Iulia Sevciuc

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SHORT DESCRIPTION

This e-team is dedicated to the Timor-Leste national working group tasked with reviewing the disability policy in terms of its inclusiveness and equity. The Inclusive Timor-Leste project seeks to engage key stakeholders in a process of policy and data needs assessments to inform future policy revision processes.

This is a multi-stakeholder policy assessment exercise undertaken jointly by the government (multiple ministries), social science communities and advocacy and rights-holder groups.

The outcome is an inclusion- and equity-focused review of the Timor-Leste disability policy.

GEOGRAPHICAL AREA: South-East Asia

THEME(S) OF INTERVENTION: Inclusive social development / inclusive societies / social inclusion, Monitoring and evaluation, Participation, Policy design and delivery, Social policy

CREATED: 05 FEB 2017

LATEST UPDATE: 17 FEB 2017

WORKING DOCUMENTS

Promoting Social Inclusion in Timor-Leste

MORE

UPDATES

Terms of Reference for the Lead National Implementing Partner

17 FEB 2017

Promoting Social Inclusion in Timor-Leste

17 FEB 2017

DOCUMENTS

MEMBERS | All Members

Moderators


Alexandra Albert

 IPL expert
Inclusive Policy Lab
Fellow
UNESCO

Irakli Khodeli

 IPL expert
Programme
Specialist, Social
and Human
Sciences
UNESCO

Members


Iulia Sevciuc

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Sumit Joshi

 IPL expert
Fellow/ Intern
UNESCO

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Iulia Sevciuc

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PROMOTING SOCIAL INCLUSION IN TIMOR-LESTE

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B *I* [List](#) [Link](#) [Image](#)

[POST COMMENT](#)



Alexandra Albert

POSTED ON 17 FEB 2017 17:15

This is a really useful draft working copy. What are the next steps?



Julien Hamou

POSTED ON 17 FEB 2017 17:24

Thank you for sharing this helpful document.

[EDIT](#)

[DOWNLOAD DOCUMENT](#)



Revision 1 • 17 FEB 2017 • In Progress



Alexandra Albert

UPLOAD A NEW REVISION

[Choose File](#) No file chosen

Describe the changes

Help text that goes along with the element.

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Terms of Reference for the Lead National Implementing Partner

Shared by: Alexandra Albert



17 FEB 2017

1 revision • 0 comments



Promoting Social Inclusion in Timor-Leste

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1 revision • 2 comments



Term of Reference for the National Policy Working Group for Timor-Leste

Shared by: Alexandra Albert



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- Resource (6)

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Review of national policy framework on disability in Timor-Leste

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Topic list



Background info on Inclusive Timor-Leste project

The small post-conflict nation of Timor-Leste is currently in the early stages of setting up policy and legislative frameworks for the protection of vulnerable populations. In this small island and developing state, many groups have been identified as vulnerable, including persons with disabilities. Considering the emphasis on social inclusion in the post-2015 development agenda, it is vital that vulnerable groups are considered a priority in government policies and programmes aimed at meeting the Sustainable Development Goals (SDGs).

Alexandra Albert • 03 FEB 2017

[CREATE NEW TOPIC](#)

Benefits of use

By drawing on the e-teams, the users can:

- **sustain** group **work throughout and beyond** the lifespan of **a project**
- **expand the coverage** of their work to other parties and participants
- **boost effectiveness** and delivery
- **make** their process and results **known and visible**



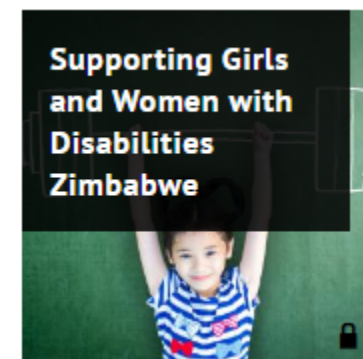
Important Point



Bioethics (global)



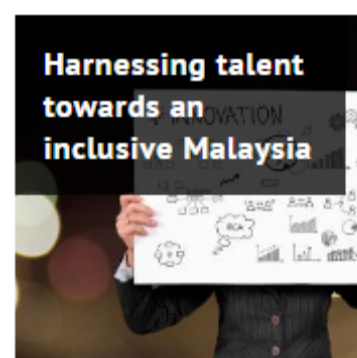
San Jose Office

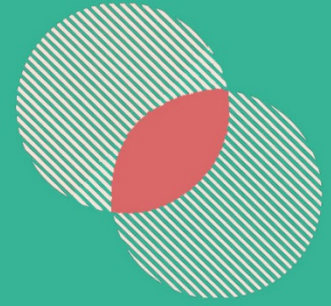


Harare Office



Jakarta Office





Pillar 3 | Support System

The **users** → The **needs** → Our **solution** → The **Benefits of use**

Users | (who could be trading places)



Maria Minda
Advisor to Social
Development
Minister, Timor
Leste

→ the **policy** maker



**Cassandra
Lambers**
Head of Social
Inclusion
Department
OECD, France

→ the **expert**



Needs | Give and take



Maria Minda
Advisor to Social
Development
Minister, Timor
Leste

DEMAND: Inclusive policy is an emerging area. The issues are pressing; they need cutting-edge solutions. There often **isn't the time or space for formal and lengthy requests.**



**Cassandra
Lambers**
Head of Social
Inclusion
Department
OECD, France

SOLUTION: The Support System offers effective **shortcuts** that allow the **know-how, the evidence and the hands-on experience** on inclusive policies to **travel faster.**



Support system

Tap into others' know-how – share your own expertise in inclusive policies

Inclusive policy is an emerging area. The issues are pressing; they need cutting-edge solutions. Often there isn't the time or space for formal and lengthy requests.

The Support System offers effective and innovative shortcuts that allow the know-how, the evidence and the hands-on experience on inclusive policies to travel faster. It serves all – knowledge producers, decision- and policy-makers, practitioners, and development actors.

Put simply, the Support System connects the demand for answers some teams have with the supply of solutions others hold and seek to share.

[CREATE A NEW REQUEST](#)[BROWSE THROUGH EXISTING REQUESTS](#)[EXPLORE THE EXPERT AND FELLOW DIRECTORY](#)

LATEST REQUESTS | [All Requests](#)

[How do we ensure that scientific research results in the inclusive and equitable sharing of benefits?](#)

03 FEB 2017

[How has the policy marker around inclusion as a transversal and overarching objective been approached?](#)

02 FEB 2017

[Gender inclusive bathroom label](#)

10 NOV 2016

[How can a broader access to ICTs help to socially include marginalized groups?](#)

08 NOV 2016

[What are the current social policies for asylum seekers in the EU?](#)

07 NOV 2016

[Are there concrete examples of successful gender equality campaigns in South East Asia?](#)

03 NOV 2016

[Beyond the figures, what do we know about the excluded?](#)

14 JUL 2016

Request detail

Follow the trail of former requests and their tailored solutions

HOW DO WE ENSURE THAT SCIENTIFIC RESEARCH RESULTS IN THE INCLUSIVE AND EQUITABLE SHARING OF BENEFITS?

PUBLIC QUESTION

Are there any examples of where the benefits of scientific research have been shared and distributed equitably? What is the current state of affairs with sharing the benefits of scientific research?

THEME

Health and wellbeing

Reduction of inequalities / equity / poverty eradication



Tee Wee Ang

Expert POSTED ON 17 FEB 2017 17:12

This is a very interesting question that covers a large number of complex and challenging issues. In the context of the sharing of benefits derived from research in life and medical sciences, this is a particularly pertinent question that needs to be addressed as it impacts the individual's right to health care, and is at its core an ethical question. In fact, the sharing of benefits have been enshrined in the *Universal Declaration on Bioethics and Human Rights (2005)* as a bioethical principle to be observed in the conduct of scientific research in life and medical sciences.

The International Bioethics Committee of UNESCO (IBC) elaborated on the various aspects of how to implement this principle in its 2015 report (<http://unesdoc.unesco.org/images/0023/002332/233230E.pdf>).

A key recommendation of the IBC (among others outlined in the report) is to reconceptualize sharing as participation and not only top-down beneficence. The Committee states that:

"Benefit sharing has often been understood as a matter of beneficence. Knowledge is produced (mostly in the highly developed countries that can invest more in scientific research) and subsequently, disseminated throughout the world (so that, sometimes soon and too often very late, the poor may also enjoy its applications). It is now time to change this approach and reshape the goals and regulations of the international community accordingly. The only way out of growing inequalities is active *participation* of all relevant research actors in producing scientific and technological progress." (para. 70)

Benefits of use

The Support System serves the users by

- **connecting the demand for answers** some teams have **with**
- **the supply of solutions** others hold and seek to share

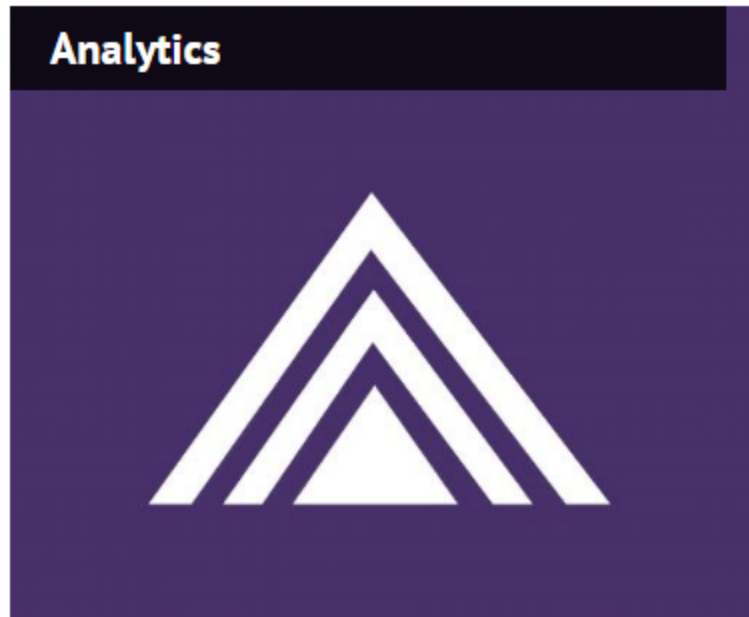


Important point

- Puts **data, knowledge** and/or **recommendations** directly in the hands of **those who** can **act** upon them
- Facilitates direct **policy support** and **advice** (through shortcuts)
- Create **direct links** between policy practitioners
- Increases **visibility** and **outreach**



Functional Components | Remaining



Key concluding points

- **UNESCO-wide** – cutting across sectors and lending itself to all
- **Beyond UNESCO** – pulling know-how and expertise from all
- **Multiple uses and benefits** – for individual users and their programmes as a whole



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The UNESCO Inclusive Policy Lab pulls funding from the Government of Malaysia, the United Nations Partnership on the Rights of Persons with Disabilities (UNPRPD), and core programme.



Thank you

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